

The idea of a convention for global health

The global health system is under pressure from many sides. The traditionally influential actors, such as WHO, see their positions as threatened. New actors based in civil society and intergovernmental organisations demand to be heard. In this complex landscape, governance becomes a momentous issue. Here, we will discuss Lawrence Gostin's idea of an international governance mechanism for global health – a global convention for health – on the basis of an evaluation of this idea undertaken by the Norwegian Knowledge Centre for the Health Services.

Just Haffeld

just.haffeld@studmed.uio.no

Faculty of Medicine

University of Oslo

and

O'Neill Institute of National and Global Health Law

Georgetown University

Harald Kristian Heggenhougen

Centre for International Health

University of Bergen

Sverre O. Lie

Department of Global Health

The Directorate of Health

John-Arne Røttingen

Norwegian Knowledge Centre

for the Health Services

Berit Schei

Department of Public Health

and General Practice

Norwegian University of Science

and Technology

In the contemporary arena for global health there is evidence of constantly increasing pressures with regard to funding, management and organisation. The problem resides in an increasing number of actors and a consequent fragmentation of the global health effort. Greater demands are imposed on cooperation between private bodies, civil society, intergovernmental organisations and nation-states, which in combination give rise to numerous and complex forms of interaction. For this reason, the existing global-level framework for health has several weaknesses.

The obligations of the nation-states with regard to human rights are unclear (1), and they are respected only when convenient. The principles of the Alma Ata Declaration (2) with regard to cross-sectoral primary health-service interventions have proven difficult to adhere to as long as billions are poured into sector-specific services (3). Nor are the principles of the Paris Declaration on efficiency, adaptation and coordination having the effect envisaged (5). In the past year, the UN has elaborated a global

strategy for the health of women and children (6). Even though this initiative has a narrow focus, it is intended to serve in the long term as a basis for improved accountability across health-care systems. Civil society is also mobilising to reform global health. For example, the AIDS movement has helped draw attention to the health situation of the poor, and by extension promoted the development of sustainable funding mechanisms and effective forms of treatment (7).

A number of questions pertaining to global health remain unanswered, however. This has induced some to investigate what could be achieved with the aid of a new set of supranational regulations based on a new international consensus concerning the key challenges to global health. In 2007, Professor Lawrence Gostin of Georgetown University in Washington D.C. proposed that a global framework convention for health could promote reforms in this area (8). In his pioneering article, Gostin outlined how a global convention could help coordinate the efforts of individual actors, build capacity through cooperation and improve the efficiency of development assistance efforts by establishing criteria for accountability, transparency, better funding and agreed standards for what should be considered as the basic needs for survival. There is reason to assume that Gostin's idea of a global convention for health, as opposed to previous frameworks in this area, holds the potential to produce a unified and coordinated effort on the part of the international community.

In the summer of 2009, the Norwegian Knowledge Centre for the Health Services was commissioned by the Directorate of Health to prepare a report that discussed the strengths and weaknesses of Gostin's idea (1). The main points in the report were published in an American journal (9) and the content was debated by an international group of experts at a meeting held at the Directorate of Health on 17 March 2010. The meeting concluded with a consensual declaration that served as the basis for a

global coordination project, in which work is focused on studying national and international obligations with regard to health, as well as appropriate governance mechanisms that can ensure efficiency and fitness for purpose (10). An explicit goal for this work is to facilitate future endorsement of a global convention for health.

In this article, we will start by presenting Gostin's idea for such a convention, and proceed to discuss those main purposes of a convention that are emphasised in the Knowledge Centre report. Finally, we will point out certain new development trends.

A framework convention for global health?

Gostin claims that a global convention for health will be able to: «...powerfully improve global health governance [...] by committing states to a set of targets, both economic and logistic, and dismantle barriers to constructive engagement by the private and charitable sectors» (8).

According to Gostin, a future health convention can be based on a process by which the states agree on certain basic prin-

Box 1

According to Lawrence Gostin, a framework convention may encompass:

- Purpose and objectives for constructive international cooperation
- Rules for coordination of processes, priorities and activities
- Specific financial commitments and funding mechanisms
- Institutional structures, such as a secretariat and technical consultants
- Monitoring schemes
- Enforcement mechanisms and mediation in conflicts

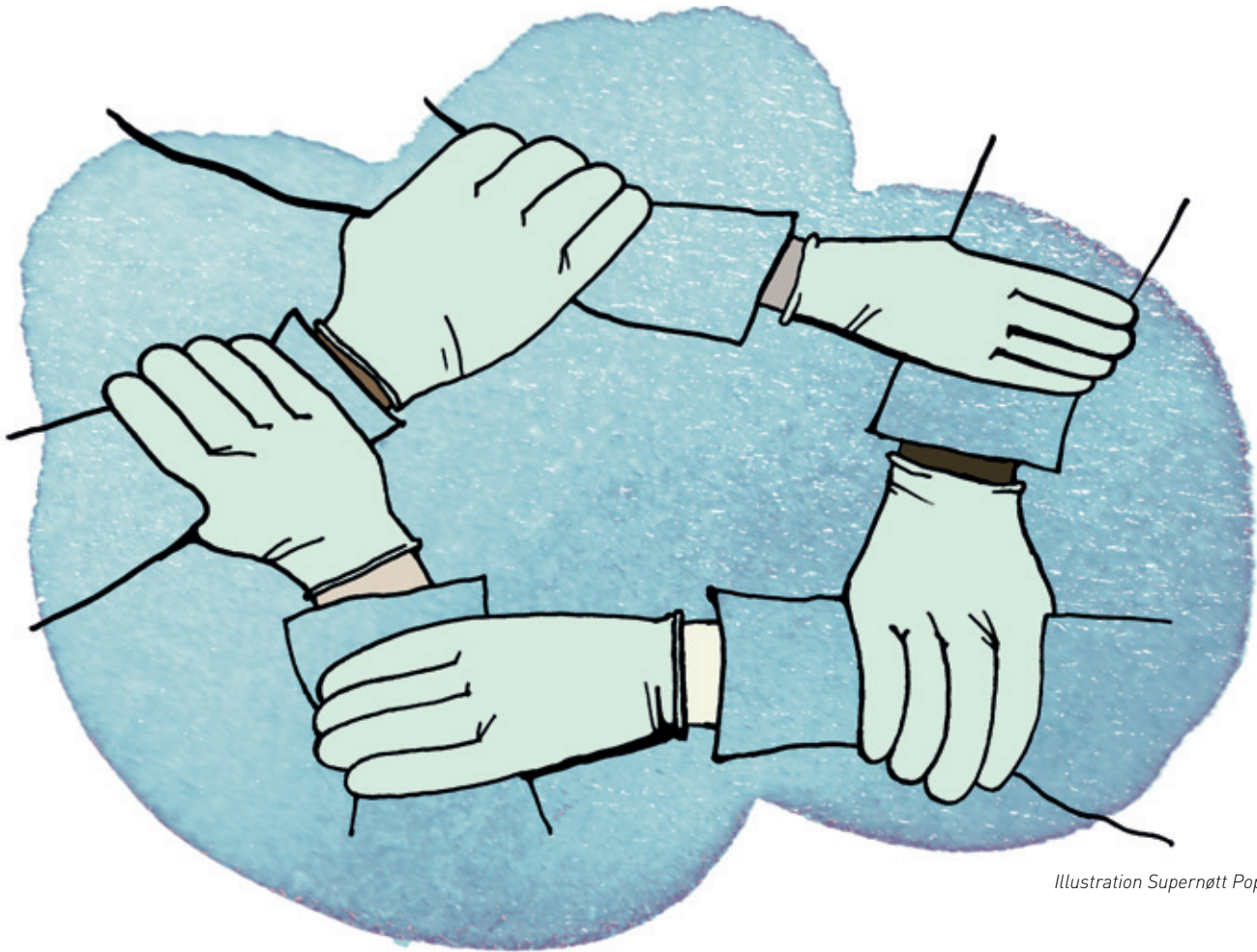


Illustration Supernøtt Popsloyd

ciples for health assistance globally (box 1). He has also proposed specific protocols in order to achieve goals that require negotiations. The protocol approach could help formulate a number of minimum standards that a majority of the parties can endorse (1, 9). In this manner, international actors can gradually assume obligations. Minimum specifications, such as a joint definition of the basic needs for survival, provide room for innovations, encourage joint efforts and are crucial to good future relations (11).

Main purposes of a global convention for health

Accountability to the population

A global convention should aim to establish comprehensive structures of accountability at all levels of society (8). In developing countries, increased taxes or establishment of taxation systems could help contribute to increased transparency in national financial matters. The question remains, however, whether the populations of poor countries will accept such interference. Often there is no social contract between government and citizens, and this makes it impossible to collect taxes or design taxation systems. A global convention for health could serve as a suitable instrument for the imposition of national taxation regimes or to give legitimacy to tax collection, which will counte-

ract corruption and promote transparency and accountability (1, 9).

Basic survival needs

General comment no. 14 from the UN Committee on Economic, Social and Cultural Rights (CESCR) outlines a number of key rights, the totality of which represents a minimum package (or a subsistence minimum) – access to health services, nutrition, essential medicines, shelter, sanitary facilities and clean drinking water.

An important element of a global convention for health would consist in redefining basic needs for survival for the world's poor. Unlike previous regulatory initiatives, a convention-based regime would seek to give voice to civil society, to allow a definition to emerge from below (1).

Coordination

Since 2000, incentives have consistently favoured the establishment of disease-specific provision of health services. Some claim that this takes place at the cost of general and coordinated efforts to promote holistic health-care systems (12). We therefore believe that attention should be devoted to the integration of existing disease-specific efforts into a holistic health-care system. The problem, however, as laconically expressed by Senegal's UN volunteer programme, is

that «everybody wants to coordinate, but nobody wants to be coordinated» (13). A global convention for health could serve as a suitable instrument for addressing the challenges related to coordination, including the conflict between vertical and horizontal initiatives (1, 9),

Cooperation

One of the most important objectives of the convention is to establish fair international, national and local cooperation, with mutually binding obligations that can provide long-term capacity for the health-care systems (8). A legal instrument with potential to shape the character of future international relations should seek an optimal balance of the different interests. A global convention for health will be able to establish rules for balancing interests as well as for channelling commitments (8).

Allocation of health care

It is difficult to determine an «appropriate» level of administrative costs and other costs of delivery. Increased control of the costs of delivery can ensure that the development assistance provided is efficient and that a larger proportion of the funding is spent as foreseen (14). The major problem in the allocation of health aid, however, appears to be associated with the large number of

aid organisations (15). A global convention for health can lower the costs of delivery and ensure that aid is provided to those who need it. This can be ensured by facilitating forms of development assistance administration that are binding for recipients as well as donors. Whether a health convention can reduce the number of aid organisations is a more complicated question (1, 9).

Funding

Global health investments have increased during recent years (16, 17). In spite of better funding, some are claiming that there is insufficient knowledge of the precise costs, the nature of the sources of funding and the management of the funds (17). There is a need for better control of the mechanisms of funding, to ensure accountability and efficiency. According to Gostin, a global convention for health could contribute to a reform of the funding of global health initiatives. This could be done by establishing realistic goals for global expenditure on health as a proportion of the gross domestic product of each country (8). In addition, a set of agreed rules could legitimise as well as simplify the establishment of innovative financial instruments and determine the principles for defensible financial management (1, 9).

A health convention – a realistic idea?

The World Health Organization (WHO) would be the most likely candidate for the role of coordinator for further discussions pertaining to a global framework convention for health. WHO is also the most likely agency to undertake the initiation and implementation of a process leading towards signature.

Often, self-interest is the prevailing policy in the field of global health. A main challenge for the promotion of a future global convention for health is likely to consist in establishing a better balance between positions, interests and needs among nations, populations and international organisations. The interests of developing countries will be diametrically opposed to those of industrialised countries, and the same is likely to be the case in the relationship between vertical and horizontal health initiatives. There is also reason to believe that those who might want to engage in correcting the inequalities in health in medium- and high-income countries will encounter stiff resistance.

Existing processes to establish international agreement are characterised by uncertainty. To ensure that the priorities expressed by global actors reflect demands by civil society and concur with principles of good governance, the way must be laid for transparency, like-mindedness and willingness to surrender some sovereignty (10). Rich countries with notable inequalities in their own health care must also be

willing to face demands for improvement from the international community.

There is a risk that a convention will exacerbate the imbalance between donor countries and the global governance level, coordinated and managed by donor countries and other donors (18). A major emphasis on health in the context of aid may erode the recipient countries' responsibility for establishing the required healthcare systems. In some quarters a certain fatigue can be discerned with regard to new governance models intended to revolutionise health-related development assistance. There is a risk that a health convention will be regarded as having little chance of success.

A final challenge consists in the enforcement of the rules that a global convention for health will define. The rich countries are unlikely to ratify a set of rules that can be enforced coercively, and without opportunities for enforcement any obligations soon become illusory. Against this background, there is a need for certain clarifications and specifications, especially in terms of implementation. How can the idea be realised without making the obligations too unwieldy for the potential parties? In another article in this series we will present a further development of Gostin's idea of a convention. The presentation is based on complexity theory, and we argue that a purely facilitating framework will represent a realistic compromise for global management (19).

Conclusion

A global framework convention for health could be a suitable instrument for handling some of the greatest challenges related to global health. It could structure and legitimise interventions, involve stakeholders, streamline processes and define minimum standards for health services. A convention should be designed especially to exploit the energy created in the encounter between civil society, international organisations and national authorities. This kind of cooperation has the potential to improve health at the system and individual levels. However, management at the global level is a complex matter, and the effects of such interventions are difficult to predict. The WHO is a natural harbour for a convention, but it remains uncertain whether the institution will assume a coordinating role in subsequent discussions.

Just Haffeld (born 1972)

is a lawyer, holds a masters degree in Negotiation and Conflict Resolution from Melbourne and is a graduate student of medicine. Haffeld is associated with the O'Neill Institute of National and Global Health Law at Georgetown University, USA, where he is engaged in global health issues.

Stated conflicts of interest: None.

Harald Kristian Heggenhougen (born 1940)

is a health anthropologist who is interested in poverty, human rights and health. He has recently retired from the Centre for International Health at the University of Bergen. He was formerly a Professor at Boston University School of Public Health (2001–09), and before that, an Associate Professor at Harvard Medical School and Harvard School of Public Health (1990–2000). From 1979 to 1990 he was a Senior Lecturer at the London School of Hygiene and Tropical Medicine.

Stated conflicts of interest: None.

Sverre O. Lie (born 1938)

has previously been Director and Professor at the Paediatric Clinic at Rikshospitalet, Oslo. For the last five years he has been engaged in international work related to the health of women and children.

Stated conflicts of interest: None.

John-Arne Røttingen (born 1969)

is Professor II in health policy at the Department of Health Management and Health Economics, Institute of Health and Society, University of Oslo. He was previously Director of the Norwegian Knowledge Centre for the Health Services, and he is currently associated with the Harvard School of Public Health and Harvard Kennedy School.

Stated conflicts of interest: None.

Berit Schei (born 1950)

is Chief Consultant and Professor of Women's Health, with epidemiological and clinical research in fields including osteoporosis and fractures, and health consequences of violence and abuse. She has undertaken global health research in the field of reproductive health.

Stated conflicts of interest: None.

References

- Balstad J, Røttingen JA. Examining the global health arena: strengths and weaknesses of a convention approach to global health challenges. Rapport nr. 12. Oslo: Nasjonalt kunnskapssenter for helsetjenesten, 2010.
- International Conference on Primary Health Care. Alma Ata-erklæringen. Alma Ata: UNICEF/WHO, 1978.
- WHO. The world health report. Primary health care now more than ever. WHO: Genève, 2008.
- Ministers of developed and developing countries at meeting in Paris in 2005. The Paris declaration on aid effectiveness, ownership, harmonization, alignment, results and mutual accountability. www.adb.org/media/articles/2005/7033_international_community_aid/paris_declaration.pdf (4.8.2011).
- A strategic framework for reaching the millennium development goals on child survival in Africa through health system strengthening and implementing at scale of integrated packages of high-impact and low-cost health and nutrition interventions. Den afrikanske union, rapport nr. 201, 2006. New York, NY: UNICEF, WHO, Verdensbanken, 2006.
- Working group on accountability for resources. Draft final paper. UN Commission on Information and Accountability for Women's and Children's Health 23.3.2011. Genève: WHO, 2011.
- Ooms G, Hill PS, Hammonds R. Applying the principles of AIDS 'exceptionality' to global health: challenges for global health governance. *Global Health Governance* 2010; 4: 1–9.

>>>

8. Gostin LO. Meeting basic survival needs of the world's least healthy people toward a framework convention on global health. *Georgetown Law J* 2008; 96: 331–92.
9. Haffeld JB, Siem H, Røttingen JA. Examining the global health arena: strengths and weaknesses of a convention approach to global health challenges. *J Law Med Ethics* 2010; 38: 614–28.
10. Gostin LO, Ooms G, Heywood M et al. The Joint Action and Learning Initiative on National and Global Responsibilities for Health. *World Health Report*, background paper 53. Genève: WHO, 2010.
11. Plsek PE, Wilson T. Complexity, leadership, and management in healthcare organisations. *BMJ* 2001; 323: 746–9.
12. Reich MR, Takemi K. G8 and strengthening of health systems: follow-up to the Toyako summit. *Lancet* 2009; 373: 508–15.
13. Kacou A, Reuter L. Country team coordination. Case study: Senegal. What works & what doesn't. New York, NY: United Nations Country Team Senegal, 2005.
14. Piva P, Dodd R. Where did all the aid go? An in-depth analysis of increased health aid flows over the past 10 years. *Bull World Health Organ* 2009; 87: 930–9.
15. The future of aid: a scramble in Africa. *The Economist* 4.9.2008.
16. Ravishankar N, Gubbins P, Cooley RJ et al. Financing of global health: tracking development assistance for health from 1990 to 2007. *Lancet* 2009; 373: 2113–24.
17. McCoy D, Chand S, Sridhar D. Global health funding: how much, where it comes from and where it goes. *Health Policy Plan* 2009; 24: 407–17.
18. Van Kerkhoff L, Szlezák NA. Knowledge systems for sustainable development special feature Sackler Colloquium: the role of innovative global institutions in linking knowledge and action. *Proc Natl Acad Sci USA* 2010; e-publisert 18.6.
19. Haffeld J, Heggenhougen HK, Kiserud T et al. Global helse – fra kaos til koherens. *Tidsskr Nor Legeforen* 2011; 131: 1790–2.

Received 24 May 2011, first revision submitted 5 July 2011, approved 4 August 2011. Medical editor: Siri Lunde.